

Why Macro Matters in Emerging Market Equities

Underpinning Stock-Picking Insights

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While picking great stocks and managing risk is at the heart of all successful active fundamental equity investment, there is still a lot more to this endeavor. And that is particularly the case when it comes to emerging markets; great stock-picking ability on its own is not enough to ensure the long-term success of active emerging market strategies.

We believe that investors should manage risk in a comprehensive manner, rather than relying solely on bottom-up analysis to drive diversification. Macro and political factors across the emerging market universe are constantly in flux, impacting interest rates, economic growth, currency stability, asset values and capital flows. Understanding how macro factors may change the environment in which companies operate is complementary to a fundamental stock selection process. This all-encompassing approach provides for a more complete risk assessment and enhances the conviction of an active fundamental emerging market strategy.

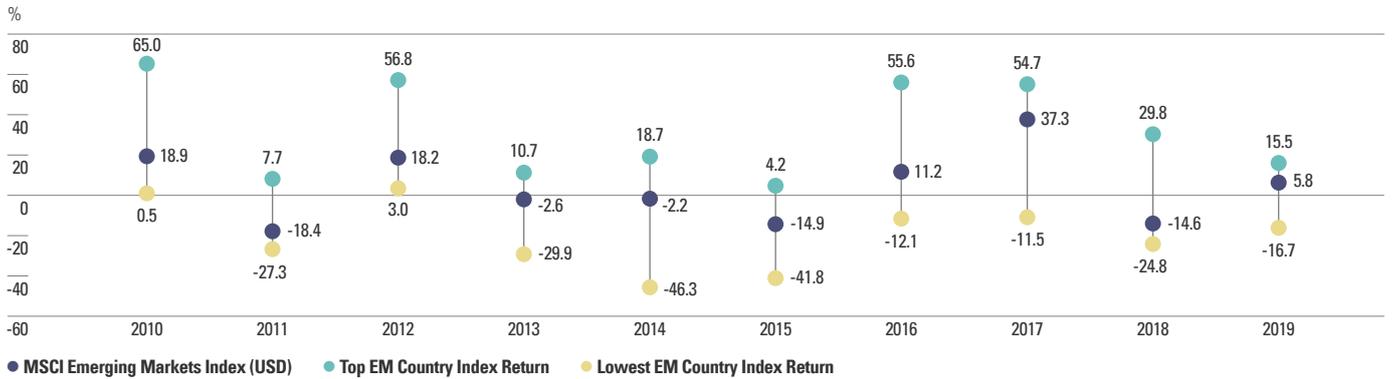
NOT ALL EMERGING MARKETS ARE THE SAME

The “Emerging Markets” covers a diverse collection of countries that typically share a range of similar characteristics; relative to advanced market economies, these generally have lower per capita income, higher economic growth and favourable demographics. Faster EM economic growth is often associated with higher investment returns for this group, although there are some caveats to be aware of in this relationship.

Large variations in economic and social development, as well as in policy and institutional credibility, can often lead to a wide dispersion of economic growth and market performance across the EM universe (see Figure 1).

Identifying countries where policymakers are committed to moving forward with the necessary policy and structural reform to ensure sustainable economic growth is an essential macro consideration for investors seeking to invest in this space. Countries with high sustainable economic growth are more likely to attract “sticky” long-term capital flows — such flows generally enhance growth, increase employment and income levels, and raise living standards. Strong economic growth momentum diminishes the risk of political and social instability, thus creating a positive environment for investment.

Figure 1: Range of EM Country Index Returns (Calendar Years 2010–2019) in US Dollars



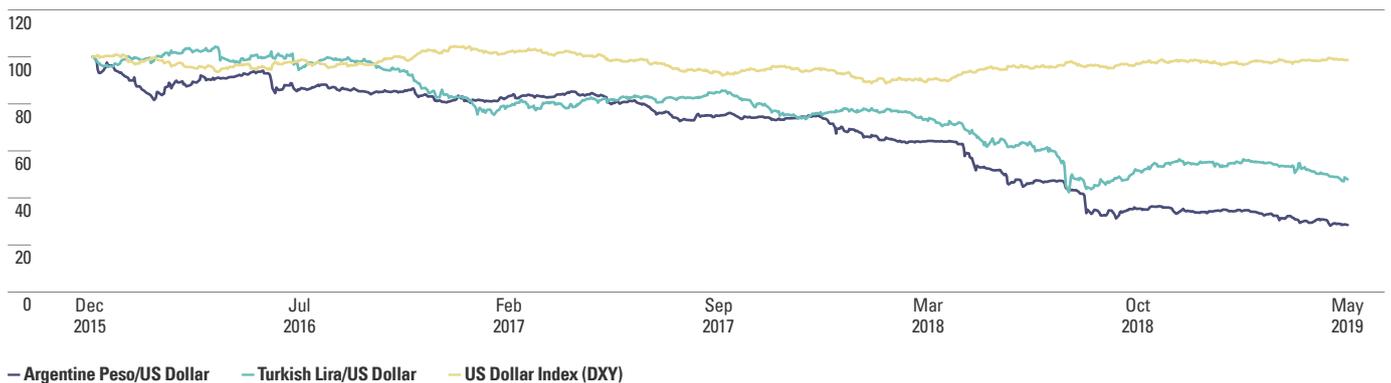
Source: MSCI, State Street Global Advisors. Past performance is not a guarantee of future results.

DIFFERENTIATING BETWEEN GOOD AND BAD

An investment environment widely viewed as ideal involves a scenario of synchronized global growth with low inflation, often referred to as “goldilocks”. However, this tends to give way to large indiscriminate flows that lift the performance of all emerging market countries, stocks, bonds and currencies. And quite often, it is the more risky countries, currencies and companies that benefit the most. Indiscriminate flows can often reward “bad-behaving” countries and companies, while penalizing those that are “good” and/or of a high quality. The trajectory of the fortunes of Argentina and Turkey during 2017 and into the beginning of 2018 is instructive (Figure 2).

At the time, inflation was stubbornly high in both countries with double-digit annual rates. Political noise was also growing louder and questions were mounting over the direction of monetary and fiscal policy. Despite the alarm bells that this might ordinarily be expected to set off, flows into emerging markets fixed income and equities continued, pushing interest rates to levels that no longer compensated investors for the risk; a consequent decrease in liquidity helped drive a sharp fall in EM currencies. As a result of the shift in the global macro environment, the vulnerabilities of both countries were exposed through 2018 and 2019.

Figure 2: The Deteriorating Currency Fortunes of Argentina and Turkey 12/31/2015 to 05/13/2019



Currency	FX Spot Return			
	2016 (%)	2017 (%)	2018 (%)	2019 YTD (%)*
US Dollar	3.6	-9.8	4.4	1.2
Turkish Lira	-17.2	-7.2	-28.2	-13.1
Argentine Peso	-1.6	-14.7	-50.6	-16.9

Source: Bloomberg Finance LP (Indexed to 100 at 12/31/15). Past performance is not a guarantee of future results.

* As at 05/13/2019.

A MACRO PERSPECTIVE

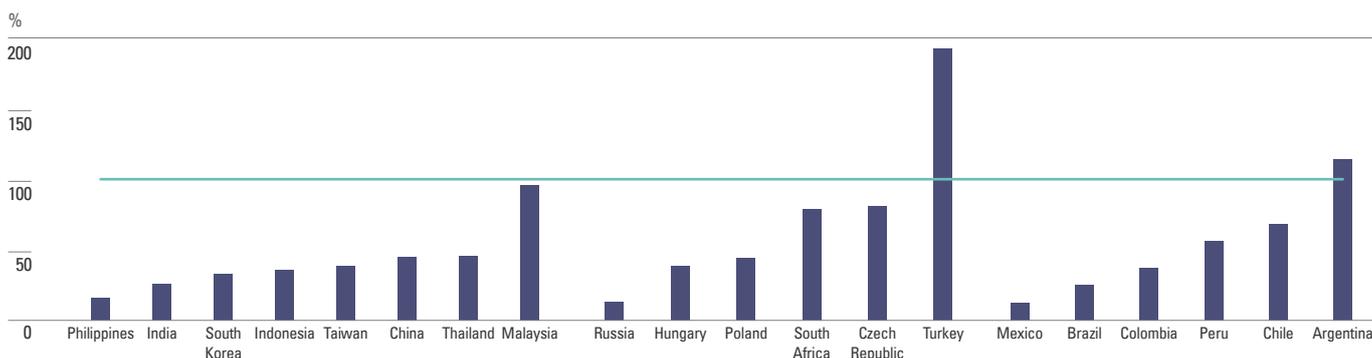
It is during periods like this when the importance of having a macro perspective becomes clear, as the temptation to add risk or test the boundaries of the stated investment process can otherwise often rise.

A perspective that is focused on understanding the underlying macro and political opportunities, risks and vulnerabilities of individual emerging market countries allows investors to differentiate. Investors can thus be better positioned to weather any sudden end to risk-seeking fund flows, such as those attracted by the goldilocks scenario.

Emerging market currencies tend to be more volatile than those of major developed countries; factors such as size, liquidity, economic openness, as well as the type and availability of underlying instruments in individual currency markets, are important considerations here. But domestic macro factors such as inflation, interest rates, trade and the direction and credibility of monetary and fiscal policy are also key drivers in the level and direction of a currency. Furthermore, the level and trajectory of US interest rates and the US dollar is also key – especially as a barometer for the overall level of global liquidity.

Interest rate levels, both current and projected, impact the cost of capital for companies. Furthermore, the level and direction of currencies can affect a company in several different ways: these include the cost of imported inputs; the value of revenue streams; and the overall value of the stock when translated back into US dollar or other hard currency terms.

Figure 4: Short Term External Debt as % FX Reserves



Source: Deutsche Bank and Citibank as of May 2019.

Figure 3: The Experience of MSCI EM Index (USD) vs. US Dollar Index (DXY) – May 2009 to May 2019



Source: Bloomberg Finance LP. Past performance is not a guarantee of future results. All the index performance results referred to are provided exclusively for comparison purposes only. It should not be assumed that they represent the performance of any particular investment.

Credible monetary policy will work to keep inflation in check; this, in turn, should lend support to the currency. The higher the level of external debt and/or the lower the foreign exchange reserves level, the more important it is for an emerging market country to have such a credible and transparent policy. As Figure 4 illustrates so clearly, Argentina and Turkey feature most prominently among those countries with an unfavourable debt-to-reserves ratio.

In addition, some emerging markets are commodity producers and exporters, while others are commodity importers. The rise and fall of commodity prices unsurprisingly affects exporters and importers differently. So here again, we can see the potential danger awaiting investors who view emerging markets as a homogeneous group, especially in times of broad US dollar strength or global market crisis.

THE BENEFIT OF A DISCIPLINED PROCESS

We believe the absence of a macro perspective to be a shortcoming for many emerging market investors. A better approach, in our view, is a disciplined process of picking the best stocks from a bottom-up perspective and complementing this with an understanding of the macro environment, both globally and in each country where the companies operate. Assessing macro and political risks in individual emerging markets drives country allocation decisions that best capture the opportunity and raise awareness of the risks.

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Currency Risk is a form of risk that arises from the change in price of one currency against another. Whenever investors or companies have assets or business operations across national borders, they face currency risk if their positions are not hedged.

Foreign investments involve greater risks than US investments, including political and economic risks and the risk of currency fluctuations, all of which may be magnified in emerging markets.

Investments in emerging or developing markets may be more volatile and less liquid than investing in developed markets and may involve exposure to economic structures that are generally less diverse and mature and to political systems which have less stability than those of more developed countries.

Investing involves risk including the risk of loss of principal.